



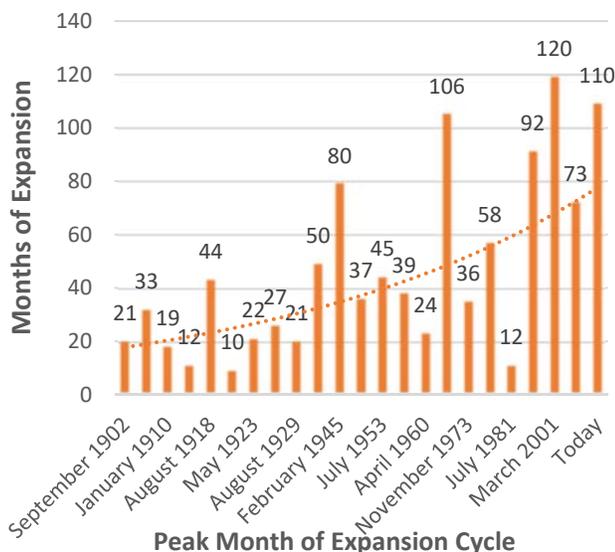
As we see it

“I think it’s a myth that expansions die of old age. . . . So the fact that this has been quite a long expansion doesn’t lead me to believe that . . . its days are numbered.”

- Janet Yellen, Dec. 16, 2015

As we end another quarter, our country marches on for the 110th consecutive month of economic expansion—the second longest expansion since the 1850s. Interestingly, longer expansions have become less the exception and more the rule since the 1980s. But why are expansions going longer? The prior, persistent drivers of economic growth offer less of an explanation in recent years, though technological innovation and an accommodating Federal Reserve has filled in where defense and manufacturing spending once reigned supreme.

Looking at the chart below of prior U.S. economic expansions, the length of expansions has clearly trended up—but would have been even more pronounced if major global conflicts had not driven spending in the periods around major wars.



Whether during the world wars, Korea, or Vietnam, periods of conflict meant one of the economy’s key inputs—labor—was often reallocated to other purposes abroad.

Periods of global conflict created a spring effect to the domestic economy—temporarily pushing down growth before its rebounding in the years ahead. Not only was human capital shifted to the wars—but in some instances—raw inputs and finished goods for the civilian economy were redirected to purposes abroad rather than at home. A common solution? Government stimulus to keep the economy moving in the form of defense spending during the war and economic incentives afterwards. Just as the labor supply reentered the market at the end of each war, it was met with years of pent-up demand in the consumer and housing sectors. Add in government stimulus from job creation acts and accommodating loan programs for multitudes of veterans and you have all the ingredients for an economy to move full steam ahead.

So what explains the longer cycles today? Technological innovation and a shift towards a services-based economy have certainly helped drive economic growth. Wars remain, but they have been smaller in scale and have been fought most recently by *labor* already dedicated to the defense sector as drafts have not been called on since the Vietnam War. However, the relative

